



December 6, 2019

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## Notice of Management Indicator (November 2019)

We disclose index about our “*Demaecan*” business, in order to inform you monthly progress information timely.

	Nov. 2019	Y-O-Y
Number of orders (orders)	2,471,034	116.3%
Number of affiliated stores (stores)	20,720	116.2%
Number of active users (10k users)	310	113.4%
Number of locations for <i>sharing delivery</i>	239	(MOM: +11)

\*Active users: the number of members ordered at least one time (from December 1, 2018 to November 30, 2019)

In November 2019, we renewed the Alexa skill “Demaecan”, making it easier than ever to order food delivery with the voice only in November 1.

Also, we implemented Arena delivery for the home game of Kawasaki Brave Thunders and Nagoya Diamond Dolphins which are the professional basketball team under B. LEAGUE in Japan.